

# Reflecting Team Supervision: From the Mirrored Room to the Digital Zoom

Dr Leonie White & Dr Louise Munro



# About the Presenters:

## Dr Leonie White

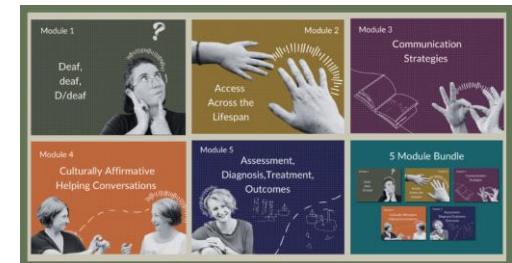
- Clinical Family Therapist & Psychologist
- Co-Director Qld Institute of Family Therapy & Private Practice
- Creator: Helping Families Thrive Cards and Helping Families Thrive Strength Cards
- Background: Education Queensland, Centacare, CYMHS, Evolve Therapeutic Services, Education and Child Protection (Canada)
- Individual, couple & family work; foster, kinship and residential care work
- On-line courses for the public
- Individual and Group Supervision
- Training and Workshops
- Clinical Supervisor: QUT & Guest Lecturer UniSQ
- [www.drleoniewhite.com](http://www.drleoniewhite.com)



# About the Presenters: Dr Louise Munro



- Psychologist
- Director: Envision Support and Research [www.envisionsr.com](http://www.envisionsr.com)
- Director: MACRO Impact Consulting (with Sigrid MacDonald)  
[www.macroconsult.com.au](http://www.macroconsult.com.au)
- <https://www.macroconsult.com.au/publications>
- I started working life as a registered nurse, spent some time studying music, and later explored my way into psychology and academia. Work life balance means juggling lecturing in counselling and supervision at QUT, a small private practice, a beautiful family, and two Italian greyhounds.





**“[T]he power of the reflecting team is not in the switching  
of rooms, but in the switching of perspectives.”  
Judith Davis and William Lax, 1991: 1**

In Freedman & Coombs, 1996



# What We Will Cover Today

**01**

**Reflecting Teams**  
Background

**02**

**Reflecting Teams**  
What is it? (Process)  
Why do it? (Rationale)

**03**

**COVID-19  
& the Move Online**  
Student Voice

**04**

**COVID-19  
& the Move Online**  
Learnings & Logistics  
Multiple Applications  
Challenges

**05**

**Experiential Activity**

**06**

**Discussion  
Questions &  
Reflections**





# Reflecting Teams



# Reflecting Teams - Background



**Key changes to the Milan model – Emphasised by Tom Andersen.**

1. No speaking behind the glass so that ideas are local and diverse and not shaped/diluted by one influence or perspective  
acknowledgement of multiple truths/views
2. The only conversations professionals (the team) have are in front of clients so that whatever is said is fully available to the clients  
acknowledgement of power relations
3. The team is invited by the clients to offer their reflections – sometimes the client gives a focus of direction to the team  
acknowledgement of the power of client to direct process of therapy, opportunities to challenge unhelpful discourses, invitation for multiple interpretations
4. Clients are invited to comment on reflections, make sense of them and take up or discard  
acknowledgement of power, multiple truths, language sensitivity, choices in decision making and power in the alliance, feedback from client re techniques or therapies that “fit”



# The Reflecting Team Process



## Stage 1

**Counselling Conversation  
The Team Is an Audience**

### The counselling room

A microphone system



This wall is a large mirror

On this side is a window and a speaker.  
Observers can see and hear the counselling session



### The observation room

## Stage 2

**Swapping  
Places**



team sharing their reflections

counsellor and client  
watching and listening



## Stage 3

**Swapping Back  
Reflecting on Reflections**

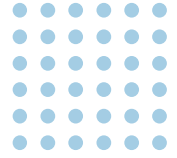


The team listens to the counsellor and  
client as they discuss their reflections





# Reflecting Team Rationale



A powerful way of working with clients to generate therapeutic alternatives.





# COVID-19 & the Move Online



# Innovation in Reflecting Team Practice



## COVID-19

Students trained for 3 years to see clients in person at clinic. The move online was a response to the COVID-19 pandemic.

The QUT Clinic provides 2 valuable functions:

1. Training Counsellors
2. Making Counselling available and affordable



## Online Accepted

Meeting online socially and for important life events, counseling online, supervision online, and even reflecting team practice online is now a part of the "way of the world"



## Reach

Moving online has enabled the provision of counselling and supervision across Australia and Internationally. This means that reflecting team practice could essentially reach around the world

## Implications

1. Reach and potential to support more supervisees
2. Reach for training and support when educating counselors and therapists
3. Increased opportunities for collaboration across Australia and the world
4. Increased options for service delivery

# Innovation in Reflecting Team Practice

**Stage 1**  
Counselling conversation  
while the team observes



**Stage 2**  
Swapping  
places



**Stage 3**  
Swapping back  
Reflecting on Reflections





## A “Normal” Option

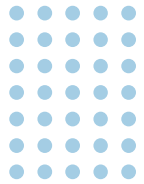
- Students trained for 3 years to work in the clinic, and then saw clients in the clinic for 6 weeks of their clinic year.
- The process was one of shifting, adjusting, and integrating changes into practice as a “normal” option.
- Now there are more options.

# The Student Voice

What was the shift online like for you?

What did the adjustment involve for you? What was it like?

How have you integrated online work into your practice since 2020?

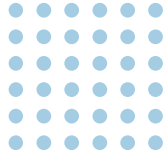






# Learning & Logistics

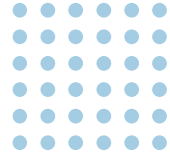




**A shout out to our  
team(s) whom we  
learned a lot with  
and from.  
In 2020 & beyond.**







**Not Rocket Science**

**But Thoughtfulness  
& Intentionality  
Required**

**Details Matter**



# Working from Home as a Professional



## Confidentiality

- Consider family & room mates
- Sound Proofing (test the walls)
- Use earphones
- Note taking & note storage



## Kids & Family

- Avoid incidental pop ins
- Avoid accidental nudity!
- Bandwidth: who else is online?



## Being Professional in a Personal Space

- Background
  - What can be seen?
  - Blur
- Appearance
  - Clothes, earrings, scarf
  - No PJs
- Attitude/Role
  - Don't get too relaxed
- Remember it's a meeting not a webinar

# Logistics



## Familiarity

- Familiarity is key (general & different devices)
- For the therapist/supervisor
- For the therapist/supervisor to coach the client
- Predict problems (e.g., zoom update) and get ready early

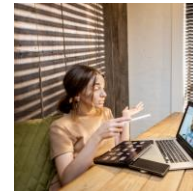
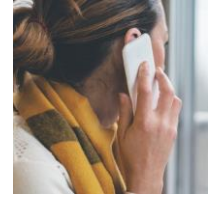


## Computer Set Up

- Lighting in front & no backlighting
- Fitting onscreen (Clients; Reflecting Team)
  - Speaker View
- Name but no photos on zoom “profile”
- Beware the echo – keep laptops separate

## Back Up Plan

- Ensure you have the client’s phone number and that they have a contact number/email for you
  - Microphones help
- Phone on speaker when zoom audio doesn’t work



## Ergonomics

- Seating (height and comfort)
  - Screen height
- How close or distant is the screen? Do you want your gestures to be seen?



# Being Human



## All in this Together

- Kindness to self
- Kindness to others
- Clients are really understanding
- $1 + 1 = 3$
- Showing up for each other matters



## Concentration & Engagement

- Conscious and intentional in focus on concentration
- Self-regulation
  - For you and your clients
- Fidgets
  - For you and your clients

# Work/Life/Self & Collective Care



## Balance or Rhythm

- Boundaries for the protection of the trainee/counselor/supervisor
- “almost irresistible invitations” to overfunction e.g., planning sessions, notes



## Self-Care & Collective-Care

- Maintaining boundaries
- Accessing support if needed from a colleague or supervisor

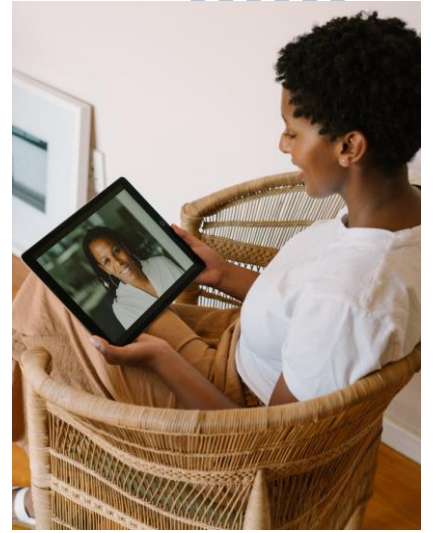


# Multiple Applications

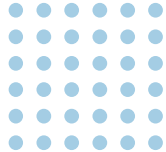
A circular inset image on the left side of the slide. It features a magnifying glass with a wooden handle and a metal rim, positioned over a stack of yellow sticky notes. The top sticky note has the text "EXPLORE YOUR OPTIONS" written in bold, black, uppercase letters. Below the sticky notes, two colored pencils (one orange and one purple) are visible. The entire scene is set against a light gray background.

**EXPLORE  
YOUR  
OPTIONS**









# Challenges

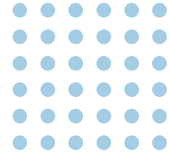






**Staying connected as a team  
when working from home**

**RT work outside a  
teaching context**



# Experiential Activity & Discussion





PPT format attribution:  
<https://slidesgo.com/>



# Thanks!



# Reference List

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